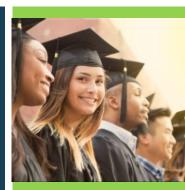


RECRUITING TRENDS 2020/21

Regional Report

Upper Plains- western Great Lakes

Conducted by the COLLEGIATE EMPLOYMENT RESEARCH INSTITUTE MICHIGAN STATE UNIVERSITY Dr. Phil Gardner, Executive Director WWW.CERI.MSU.EDU

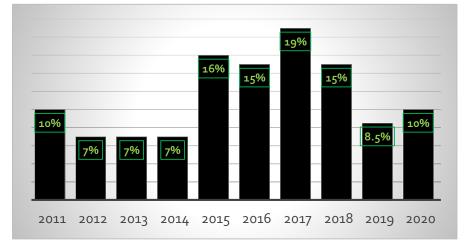








Year Over Year Change in BA/BS Hiring



Historical review of national hiring trends for last 10 years. 2019-2020 failed to reach its projected target due to COVID-19.

Regional Organizational Profile

< 100
100 – 499
500 -3,999
> 4,000

Key Sectors:

20%	PB&SS
13%	Education
13%	Manufacturing
8%	Non-profits
7%	Health & Gov't
5%	Finance & Ins.,
	Retail & Ag

Leading employers from outside region are from neighboring states of CO, IL, MI, NE plus TX.

457 Employers recruit in region

Companies from all over country send representatives to this region

> only **41%** From region

View and download complete report at www.ceri.msu.edu Adjustments in recruiting:2020

Suspended Recruiting: No hiring No offers made 10% Offers rescinded 12%

Suspended Recruiting: Hiring Hiring as planned 9% Hired fewer 8% Hire but also rescinded 4% Continued Recruiting: Hiring Hired as planned 62%

Approach to fall recruiting 2020

- 4% Not engage in college recruiting this year
- 11% Delay decision to recruit until early 2021
- 9% In-house but not on campus
- 53% Completely virtual with partners
- 22% On campus if possible & virtual

22% Did not hire any graduates in 2020

57% Rated overall college labor market GOOD to EXCELLENT

75% Rated their industry sector GOOD to EXCELLENT

Upper Plains & western Great Lakes _{lowa}

lowa Minnesota North Dakota South Dakota Wisconsin

39% Actively recruiting but plans are TBD

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Hiring Intentions for 2020-21

3% Do not plan to hire
25% Established preliminary plans
31% Established definite plans
39% Plans To Be Decided

Regional Hiring Outlook

Degree Level	New Hires 2019/20 (avg.)	New Hires Anticipated 2020/21 (avg.)	Change from 2019/20 (%)
Associate	39.2	47.2	20
Bachelor	123.8	129.2	4
МВА	37.6	42.0	12
Master	47.2	50.0	6
Total Hires	161.1	171.4	6

Size Matters: Bachelor Example

Employees	New Hires 2019/20 (avg.	New Hires Anticipated 2020/21(avg.)	Change from 2019/20 (%)
< 100	6.9	7.6	10
100 to 499	24.8	24.6	NC
500 to 3,999	51.0	68.9	35
> 4,000	341.9	344.5	1

Associates' degrees hiring best with smallest and largest employers. MBA hiring best with larger employers.

67% Seeking interns this year

<mark>48%</mark> Remote Work

Assignments increase in future

View and download complete report at www.ceri.msu.edu

Internships: Outlook

No seeking interns No interns this year 5% Delayed decision 20% Seeking interns Fewer than last year 12% Same as last year 40% More than last year 15% Different option than interns 6%

Looking Ahead

Would like to return to campus in spring 45% Virtual recruiting is the new norm 60% Closely look at credentials/certificates rather than degree 33% Remote work assignment highly possible 48% Use data analytics 30% When will hiring return to 2019 6% It is there right now 24% In one year 36% In two years 21% In three years 13% In four to five years